



04 October 2023



#### COVER STORY

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### CHINA VC: AMICABLE DIVORCES

Regulatory pressures are encouraging Chinese VC firms to end US affiliations, but the impact of impending legislation cuts deeper into China sentiment.

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#### Q&A

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### CHRIS BOTSFORD OF ADM CAPITAL



Chris Botsford, co-founding partner and CIO of Asia-focused private credit provider ADM Capital, on linking financial and sustainability outcomes, the merits of SMAs, and opportunities in complexity.

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#### DEAL FOCUS

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### GPs CHANGE CHANNEL ON CONTENT STREAMING

The Fundamentum Group sees mass-market promise in Indian digital audio platform Kuku FM. It's targeting a 50% market share by focusing on uniquely local content in vernacular languages.

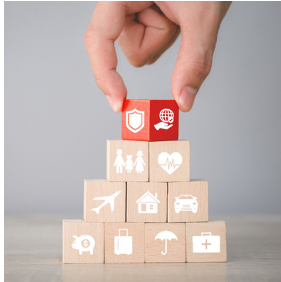
[Read more](#)



## DEAL FOCUS

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### BOLTTECH BENEFITS FROM RUNNING START



Bolttech has pieced together one of the world's largest digital insurance broking platforms through targeted acquisitions. Now, increased emphasis is attached to expansion from broking into underwriting.

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## By the Numbers

AVCJ RESEARCH

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### VIETNAM'S FAMILIAR FACES

“Whenever you make a new investment, you can do all the checks and due diligence, you can talk to everyone who ever worked there, but you don’t really know if the partnership will work,” Hans Christian Jacobsen, a managing partner at PENM Partners [said earlier this year](#). “Instead of entering into seven or eight new relationships with each fund, the most valuable thing for us is the knowledge and trust we have built with a company.”

Jacobsen was explaining PENM’s affinity for Masan Group, a Vietnamese conglomerate it has backed multiple times. Masan is a consistent theme running through the firm’s history: each of the firm’s four funds raised to date has invested in at least one Masan subsidiary, and Jacobsen expects to repeat the trick in Fund V.

He is not alone in favouring Masan – it might as well be the go-to private equity portfolio company in Vietnam. AVCJ Research has records of investments in 25 companies in the Masan family, from VinaCapital’s early dabbling in Masan Food and KKR’s sizeable cheques for Masan Consumer Corporation and Masan Nutri-Science through BPEA EQT and TPG Capital support for The CrownX, the product of an ambitious merger between Masan Consumer Holdings and VinCommerce.

Bain Capital is the latest addition, making its Vietnam debut with [a USD 200m commitment](#) to Masan at group level. The investment was positioned much like The CrownX – an opportunity to participate in the company’s transition from a branded products company into an integrated consumer-retail platform.

These repeat deals point to the prevailing private equity habit of gravitating towards counterparties of size and repute in Indonesia. The same applies to Southeast Asia and for much the same reason: these markets are still nascent, corporate track records are unproven, stick to what – and who – you know.

#### PE investment in Masan Group companies

| Date   | Amount USDm | Division          | Investors                 |
|--------|-------------|-------------------|---------------------------|
| 6-Aug  | 2.43        | Masan Food        | VinaCapital               |
| 7-Dec  | 13          | Masan Food        | VinaCapital               |
| 8-Nov  | 27          | Masan Food        | PENM Partners             |
| 9-Mar  | 20          | Masan Food        | Undisclosed Investor(s)   |
| 9-May  | 9.4         | Masan Food        | Mekong Capital            |
| 9-Oct  | 57          | Masan Group       | PENM Partners; TPG Growth |
| 10-Jan | 13          | Masan Group       | PENM Partners             |
| 10-Nov | 18.84       | Masan Food        | Undisclosed Investor(s)   |
| 11-Jan | 100         | Masan Resources   | Mount Kellett Capital     |
| 11-Apr | 159         | Masan Consumer    | KKR Asia                  |
| 12-Jun | 104.81      | Masan Group       | Undisclosed Investor(s)   |
| 12-Dec | 24.99       | Masan Resources   | PENM Partners             |
| 13-Jan | 200         | Masan Consumer    | KKR Asia                  |
| 13-Jul | 50          | Masan Agriculture | TPG Growth                |
| 13-Aug | n/d         | Masan Group       | Chandler Corporation      |
| 15-Apr | n/d         | Masan Group       | Undisclosed Investor(s)   |
| 15-Jul | 360         | Masan Consumer    | Undisclosed Investor(s)   |
| 15-Nov | n/d         | Masan Consumer    | Undisclosed Investor(s)   |

|        |       |                     |                                                  |
|--------|-------|---------------------|--------------------------------------------------|
| 16-Mar | 139.5 | Masan Group         | GIC Special Investments                          |
| 17-Apr | 100   | Masan Group         | KKR Asia                                         |
| 17-Apr | 150   | Masan Nutri-Science | KKR Asia                                         |
| 18-Oct | 209   | Masan Group         | GIC Special Investments; Undisclosed Investor(s) |
| 21-May | 400   | The CrownX          | Alibaba Group; Baring Private Equity Asia        |
| 21-Dec | 350   | The CrownX          | ADIA; Temasek Holdings; TPG Capital,             |
| 23-Oct | 200   | Masan Group         | Bain Capital                                     |

Source: AVCJ Research

All of the trends featured here were sourced from AVCJ's proprietary database, AVCJ Research, featuring comprehensive information on private equity deals, fundraises and exits.

Read more on AVCJ Research

## The rest of the week

### DEALS

- [True North agrees \\$326m India health insurance exit](#)
- [Alibaba confirms Hong Kong IPO plan for logistics unit](#)
- [PAG to buy cinema business from Chinese property developer](#)
- [Brookfield launches \\$845m India renewables platform](#)
- [Japan's J-Star exits HR business to Longreach](#)
- [China's Enflame secures \\$273m Series D](#)
- [Singapore green hydrogen player gets \\$115m](#)
- [China GP Tiantu Capital targets \\$253m Hong Kong IPO](#)
- [Bain pursues \\$147m acquisition of Japan's System Information](#)
- [L Catterton backs beauty industry biotech supplier](#)
- [Vertex leads \\$20m round for India D2C beauty player](#)
- [Australia SaaS platform Neara upsizes Series B](#)
- [China healthcare AI start-up Huimei gets \\$41m Series D](#)

### OTHER

- [Temasek's True Light Capital raises \\$3.3b China fund](#)
- [LPs favour co-invest, secondaries as allocation appetite warms - survey](#)
- [DCM adds partners in Japan, China](#)

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**For your calendar**

## **UPCOMING EVENTS**

- **13 November 2023** - [AVCJ Diversity & Inclusion Forum](#)
- **13 November 2023** - [AVCJ ESG Forum](#)
- **14-16 November 2023** - [36th AVCJ Private Equity & Venture Forum](#)
- **6 December 2023** - [Mergermarket M&A Forum - Hong Kong](#)



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